







## 1H22 RESULTS

JULY 2022

FULLY ON TRACK TO MEET FY22 GUIDANCE





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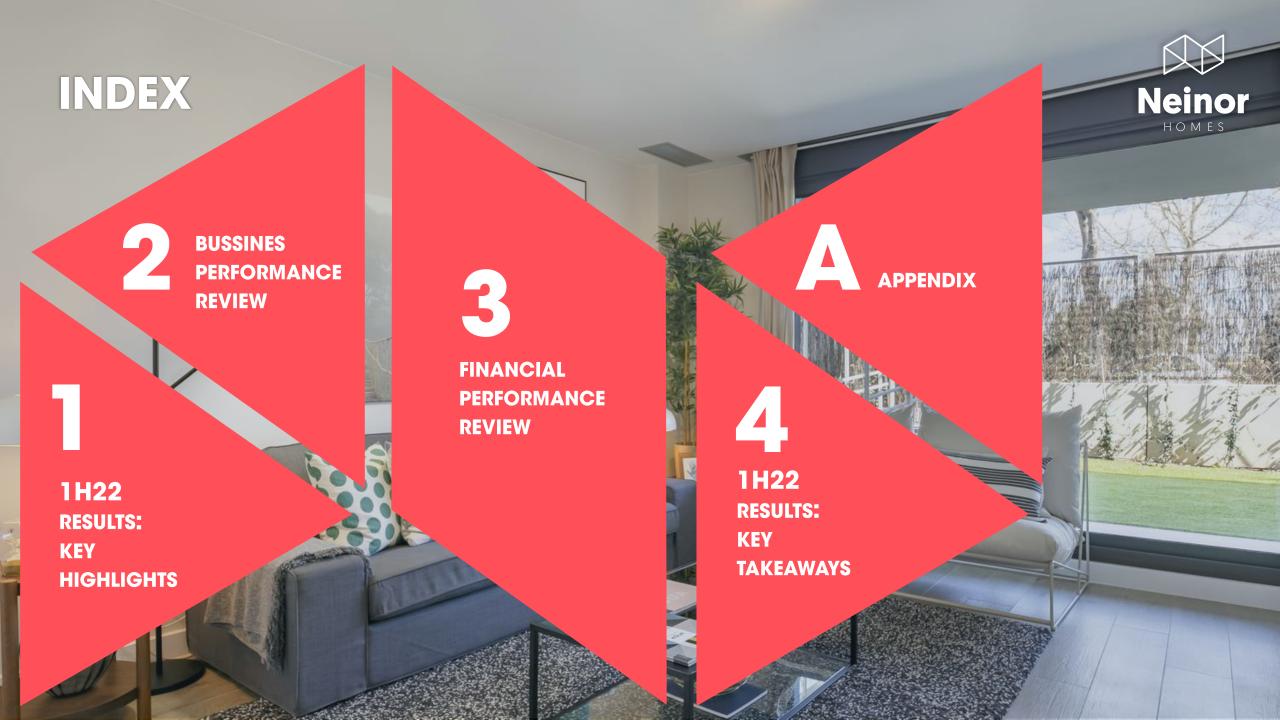
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### **1H22 RESULTS: KEY HIGHLIGHTS**





- SOLID 1H RESULTS with 1,178# DELIVERIES, €389mn REVENUES, €60mn ADJ. EBITDA, €39mn ADJ. NET INCOME
  - ► ATTRACTIVE SHAREHOLDER REMUNERATION with €120mn<sup>1</sup> (13% yield) ALREADY DISTRIBUTED one of the highest yields in Spain and European Real Estate
- FULLY ON TRACK TO MEET FY22 GUIDANCE with +40% progress achieved on DELIVERIES AND EBITDA
  - ▶ 96% of FY22 TARGET DELIVERIES PRE-SOLD as of 1H22 -> 6 months ahead of internal sales curve ▶100% of CFO's expected by Sep.
  - ▶ STEADY BUSINESS PLAN EXECUTION in 1H22 with +1,900# LAUNCHED² and +1,300# NEW WIPs² providing excellent visibility for 23-24
- **DEVELOPMENT BUSINESS** has clear focus on capturing HPA (+6%) to offset CCI (+10%) and protect margins
  - **971# PRE-SALES** (6.7% **NET MONTHLY ABSORPTION**<sup>3</sup>) illustrate the superior performance of Neinor's product
  - O# LAND ACQUISITIONS YTD maintaining our opportunistic strategy while pursuing more equity efficient deals
- RENTAL PORTFOLIO ramping up with 3,645# underway, offering +€40mn GRI
  - ► HACIENDA at 98% OCCUPANCY<sup>2</sup> and Sardes Portfolio at 97% OCCUPANCY<sup>2</sup>
  - QUICKLY APPROACHING DELIVERY STAGE -> c1,200# and +12 PROJECTS to be delivered over the next 18 MONTHS
  - ACTIVELY PURSUING CRYSTALIZATION STRATEGIES for the Rental business



### **1H22 RESULTS: KEY HIGHLIGHTS**

# NAVIGATING MACRO UNCERTAINTY WITH A UNIQUE STRATEGY AND STRONG RESIDENTIAL FUNDAMENTALS



## DEVELOPMENT ACTIVITY

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<b>c12,100#</b> LAND BANK	<b>0#</b> LAND ACQUISITIONS
<b>5,919#</b> ACTIVE	<b>3,985</b> # WIP & FP
<b>2,636# (€70</b> ORDERBOOK	7mn) 1,178# DELIVERIES
<b>6%</b> HPA <sup>1</sup>	<b>971#</b> GROSS PRE SALES <sup>2</sup>

RENTAL PLATFORM			
<b>c3,500#</b> LAND BANK	<b>1,125</b> # HMB <sup>3</sup>		
2,944#	<b>542</b> #		
BTR PIPELINE <sup>4</sup>	OPERATING		
97%	27%		
OCCUPANCY <sup>5</sup>	EFFORT RATE		
€4.8mn	16%		
PASSING GRI <sup>5,6</sup>	RENT INCREASE		

## FINANCIALS

- **€389mn** TOTAL REVENUES
- **€60mn** ADJ. EBITDA
- €39mn ADJ. NET INCOME8
- 11% ROE
- **€326mn** ADJ. NET DEBT (19% LTV)
- **€300mn** CASH
- **€1,735mn** GAV<sup>9</sup>
- **€1,278mn** NAV (€17.17/SH)

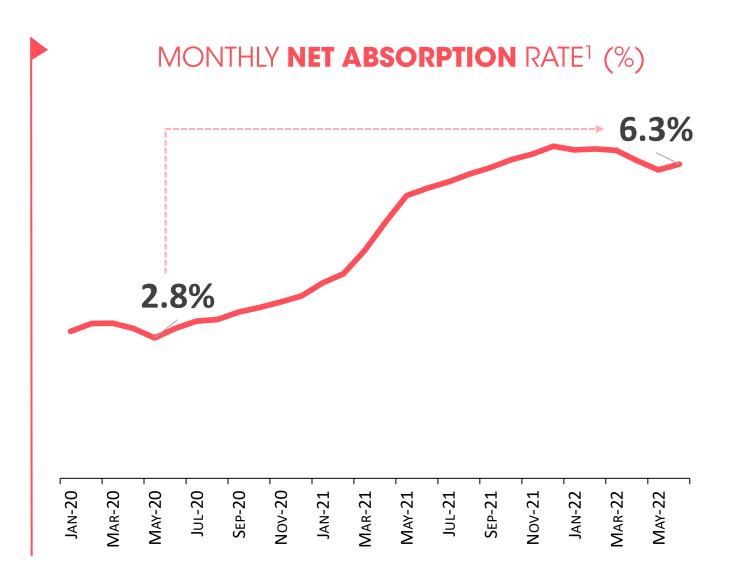
<sup>1.</sup> Applied over units pending commercialization. 2. Net pre-sales stood at 830#. 3. Equivalent to 25% stake in Habitatge Metròpolis Barcelona (HMB) joint venture (4,500#). 4. At the date of presentation. 5. Stabilized portfolio at the date of presentation. 6. Excluding incentives. 7. 11% including Catalonia where rents are regulated. 8. Adjusted for one-offs. 9. Includes Neinor's stake on HMB





# BUSINESS PERFORMANCE REVIEW: DEVELOPMENT ACTIVITY SUCCESSFULLY MANAGING SALES VELOCITY THROUGH HIGHER SELLING PRICES





## Commercial activity

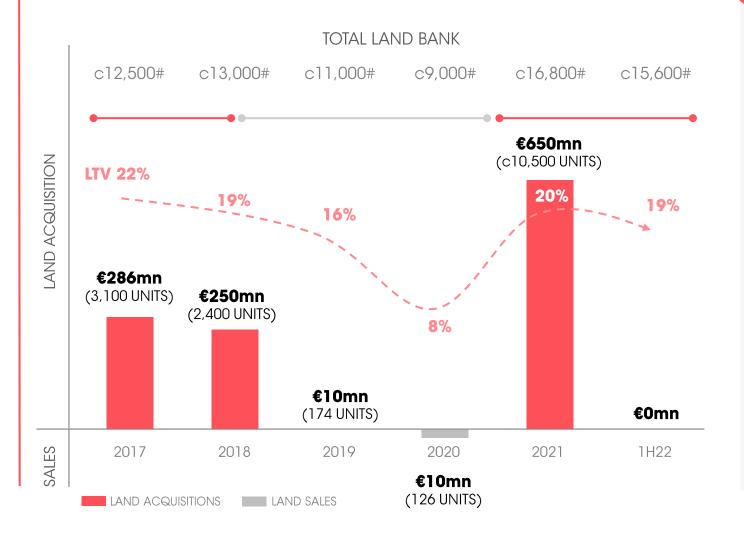
- Orderbook: 96% and 51% of FY22-23 delivery targets already pre-sold
- Commercial strategy: Accelerate HPA (6%) in order to protect margins against cost inflation (10%)
- Net absorption rate: Remains resilient, in spite price increases 6.7% in 2Q22 vs 6.2% in 1Q22
- Leads: Significantly above 2019 levels and better leads-to-visit conversion rate
- Regions: Malaga and Corredor del Henares have been the top performers YTD



# PROVEN CAPACITY TO READ INVESTMENT CYCLE TOGETHER WITH HIGHLY DISCIPLINED APPROACH







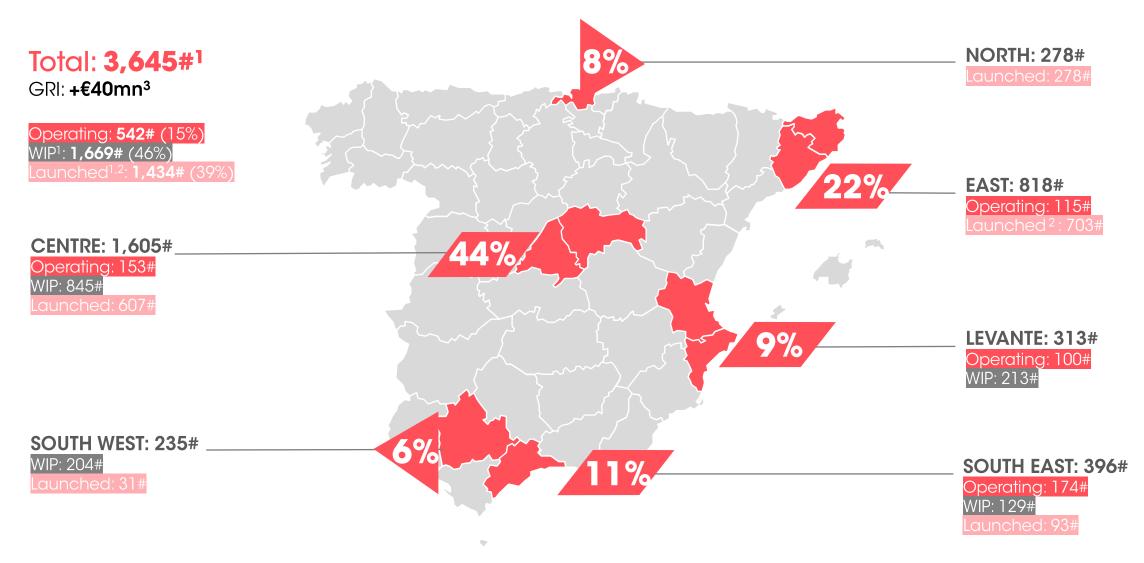
## Land acquisitions activity

- Land bank: Sitting on one of the biggest land banks since IPO, worth €1.7bn GAV
- Land acquisitions: Halted acquisitions during 1H22 as we envisage growing opportunities in 2H22 and 2023
- Leverage: Significant headroom to tackle off-market and opportunistic transactions
- Capital allocation: Proven track record in reading the investment cycle, driven by an equity efficient strategy with a balanced approach between: existing land bank, new investments, leverage and shareholder remuneration



# BUSINESS PERFORMANCE REVIEW: RENTAL PLATFORM RAMPING UP TOWARDS c4,600#, c€48MN GRI AND POTENTIAL c€1BN GAV



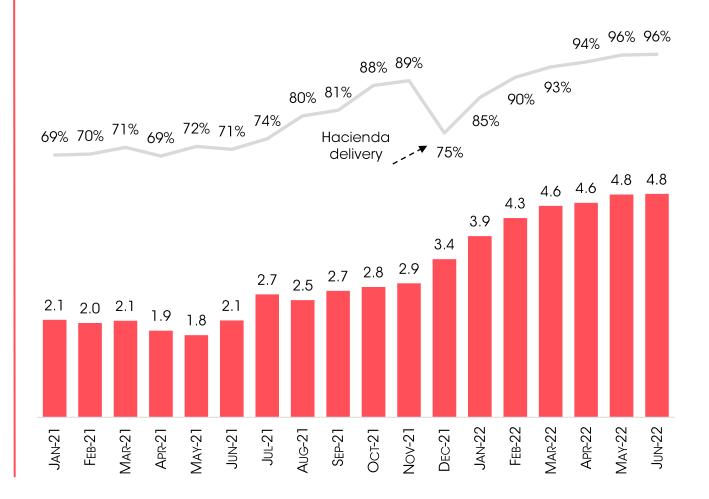




# BUSINESS PERFORMANCE REVIEW: RENTAL PLATFORM RAMPING UP TOWARDS c4,600#, c€48MN GRI AND POTENTIAL c€1BN GAV



## EVOLUTION OF PASSING GRI1 AND OCCUPANCY



## Rental activity

- Sardes Portfolio: Occupancy at 97%<sup>2</sup> (+26pp YoY) already above pre-covid levels. YTD c7,000 sqm leased<sup>3</sup> with a corresponding 16% rent increase<sup>4</sup>
- Hacienda Homes: Occupancy at 98%<sup>2</sup>, 7months after delivery exceeding initial underwriting expectations (>6% Yield on Cost)
- Sky Homes delivery (213#) scheduled for 4Q22 strong pre-commercialization momentum with +200# leads recorded by Renta Garantizada

<sup>1.</sup> Excluding rent incentives. 2. At the date of presentation 3. Renewals and new contracts signed. 4. +11% including Catalonia where rents are regulated



# FINANCIAL PERFORMANCE REVIEW FULLY ON TRACK TO MEET FY22 GUIDANCE OF €140-160MN EBITDA



(€mn)	1H21	2H21	1H22	LTM	YoY (%)
Revenues	326.6	589.4	389.4	978.9	19%
Gross profit	90.8	153.8	98.6	252.4	8%
Margin (%)	27.8%	26.1%	25.3%	25.8%	-2.5 pp
Adj. EBITDA	58.3	83.3	60.3	143.6	+3%
Margin (%)	17.8%	14.1%	15.5%	15.2%	-2.4 pp
Net income <sup>1</sup>	48.3	61.1	39.3	100.4	-19%
Sh. equity	874.7	934.1	913.4	-	4%
EPS <sup>1,2</sup> (€/sh)	0.57	0.76	0.49	1.25	-14%
ROE <sup>1,3</sup> (%)	10%	14%	11%	11%	+1 pp
Adj. net debt	491.0	377.0	326.0	-	-34%
ND/EBITDA³ (x.x)	3.0	2.4	2.2	2.2	-26%
LTV (%)	22%	20%	19%	-	-3.7 pp
GAV	2,185	1,907	1,735	-	-21%
NAV	1,417	1,366	1,278	-	-10%

## Key Financials

- Revenues: €389mn (+19% YoY) due to stronger development revenues (+21% YoY) and lower other revenues (-32% YoY) - KB contract phased out during 1H22
- **EBITDA: €60mn** (+3% YoY), driven by the higher development turnover offsetting the loss of the KB servicing contract. Reiterate €140-160mn EBITDA guidance as 60% of FY target deliveries (2,500-3,000#4) will take place during 2H22
- Adj. net income: €39mn (-19% YoY) mostly due to BTR developer margin recorded in 1H21 (€11.6mn) excluding this, net income is flat YoY
- Adj. net debt: €326mn (-34% YoY) due to rapid deleverage post Quabit merger (€165mn reduction)

<sup>1.</sup> Adjusted by one-offs. 2. Excludes treasury shares position. 3. Last twelve months. 4. Includes BTR deliveries.

# FINANCIAL PERFORMANCE REVIEW FULLY ON TRACK TO MEET FY22 GUIDANCE OF €140-160MN EBITDA



(€mn)	1H21	2H21	1H22	LTM	YoY (%)
,		velopment			
Deliveries (#) <sup>1</sup>	891	1,843	1,178	3,021	32%
ASP (€k/#)	350	312	321	315	-8%
Devel. revenues <sup>2</sup>	311.9	575.0	378.0	953.0	21%
Other revenues <sup>3</sup>	13.7	13.1	9.4	22.5	-32%
Total revenues	325.6	588.1	387.4	975.5	19%
Gross profit	89.9	152.5	98.6	251.1	10%
Margin (%)	27.6%	25.9%	25.4%	25.7%	-2.2 pp
Contribution profit	72.5	104.6	76.2	180.7	5%
Margin (%)	22.3%	17.8%	19.7%	18.5%	-2.6 pp
		Rental			
Occupancy (%)	70%	86%	90%	88%	+19.8 pp
Monthly rent (€)	593	694	713	-	20%
GRI	1.0	1.4	2.1	3.5	110%
Incentives	0.0	-0.1	0.0	-0.1	N.M.
Property expenses	-0.7	-0.7	-0.7	-1.4	6%
NRI	0.3	0.6	1.4	2.0	368%
Margin (%)	30%	44%	68%	59%	+37 pp



## Segment Results

### **Development business**

- Revenues: €378mn (+21% YoY) with 1,178# notarized (+32% YoY). ASP of €321k/# (-8% YoY) due to a change in product mix
- Gross profit: Margins decreased YoY (-2.2pp YoY) mainly due to the 32% YoY reduction in other revenues

### **Rental business**

- Avg. Occupancy: Increased +20pp YoY to 90%, driven by higher occupancy at both Sardes and Hacienda
- GRI: €2.1mn (+110% YoY) due to the reversionary potential of the Sardes portfolio and Hacienda BTR delivery
- NRI: €1.4mn margins increasing to optimal levels due to higher occupancy and the onboarding of the Sardes portfolio by Renta Garantizada

<sup>1.</sup> Includes only deliveries notarized in the P&L. 2. Development revenues include legacy and construction activity. 3. Other revenues includes Servicing and Renta Garantizada.



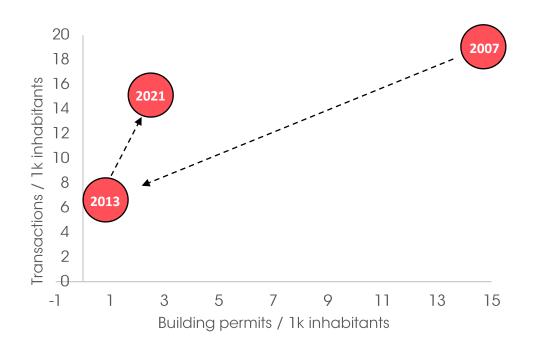


## FROM OVERSUPPLY TO UNDERSUPPLY: c90% REDUCTION IN SUPPLY PER CAPITA



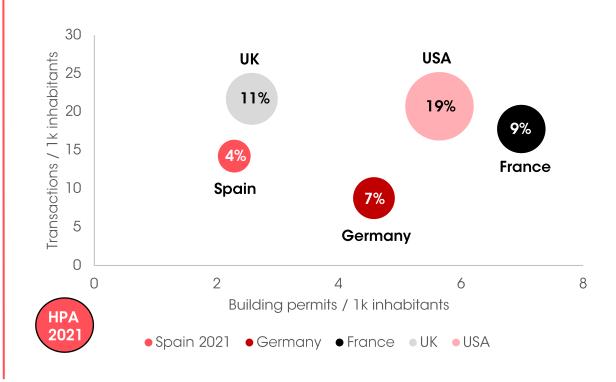
In 2007 Spain was building 15# for each 1,000 inhabitants vs 2# in 2021 (-90%)...

### HOUSING DEMAND VS SUPPLY - SPAIN



...and is one of the markets with the lowest levels of supply per capita.

## INTERNATIONAL COMPARISON OF HOUSING DEMAND VS SUPPLY





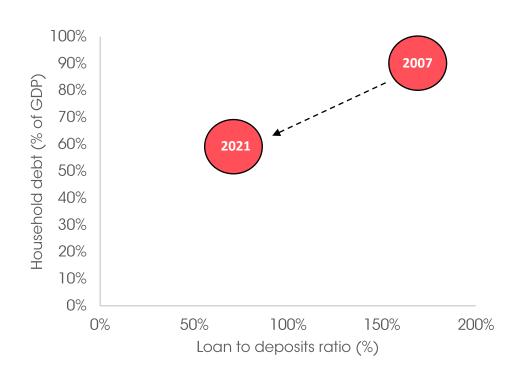
## AND FROM OVERLEVERAGED TO UNDERLEVERAGED: HOUSEHOLDS AND



## BANKS ARE BOTH IN A MUCH STRONGER POSITION

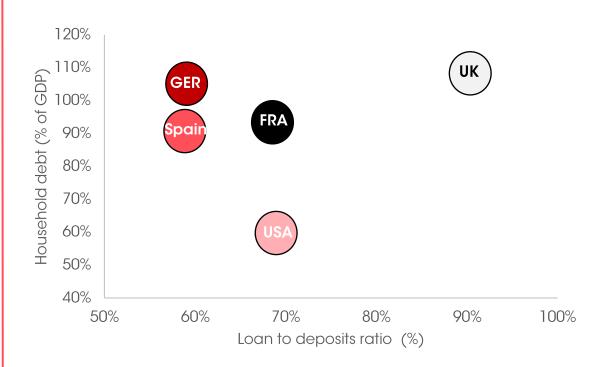
The loan-to-deposits ratio has halved since 2007 (88% in 2021 vs 167% in 2007) while households have strengthened their balance sheets by 23pp

# SPANISH HOUSEHOLD DEBT VS LOAN-TO-DEPOSITS RATIO



In 2021 Spanish banks and households have one of the strongest balance sheets across developed countries

## HOUSEHOLD DEBT VS LOAN-TO-DEPOSITS RATIO INTERNATIONAL COMPARISON



Sources: Eurostat.

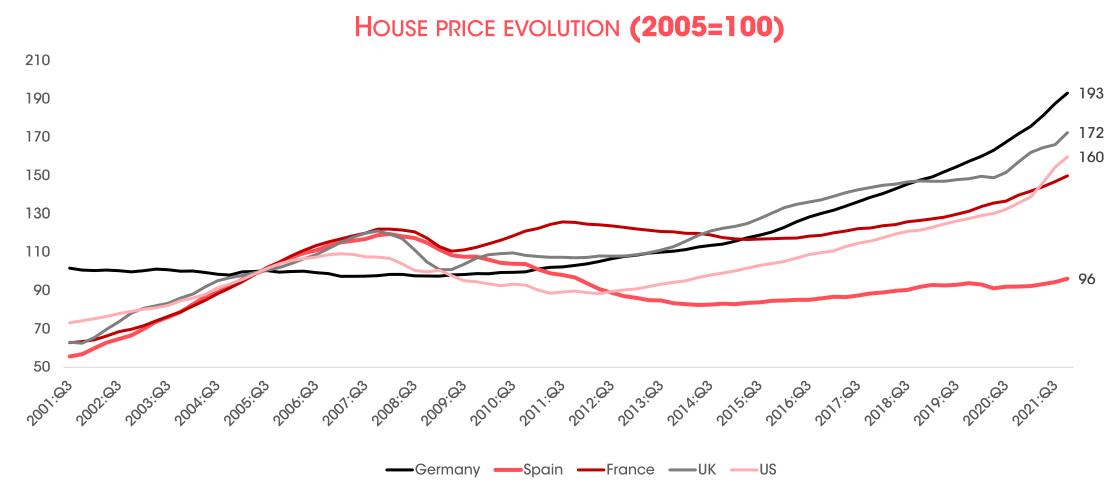


## GERMAN HOUSE PRICES HAVE NEARLY DOUBLED SINCE 2007...WHILE SPAIN'S



## **ARE STILL LOWER**

Restrictive lending policies by Spanish banks (70% LTV after taxes) have kept house prices "under control" and pushed low equity buyers to the rental market.





# Neinor

## ...SPAIN NEEDS 1MN RENTAL HOMES OVER THE NEXT DECADE, A HUGE

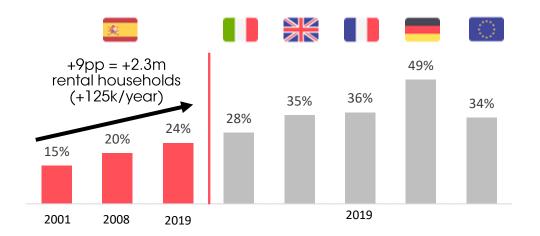
OPPORTUNITY FOR DEVELOPERS

BTR and PRS are an emerging asset class in Spain and foreign institutional investors are stepping in to seize the opportunity

## **CORE INSTITUTIONAL MONEY** WITH PRESENCE IN THE SPANISH MARKET

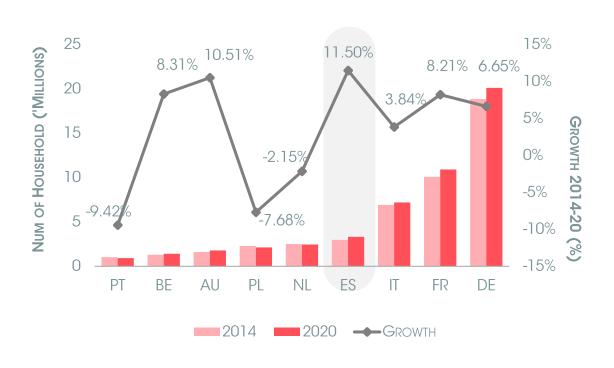


### **RENTAL MARKET SHARE BY COUNTRY**



Spain reported the strongest growth in rental housing demand between 2014 and 2020

# NET HOUSEHOLD GROWTH IN EUROPEAN RENTAL MARKET 2014 vs 2020



Sources: Eurostat, CBRE.







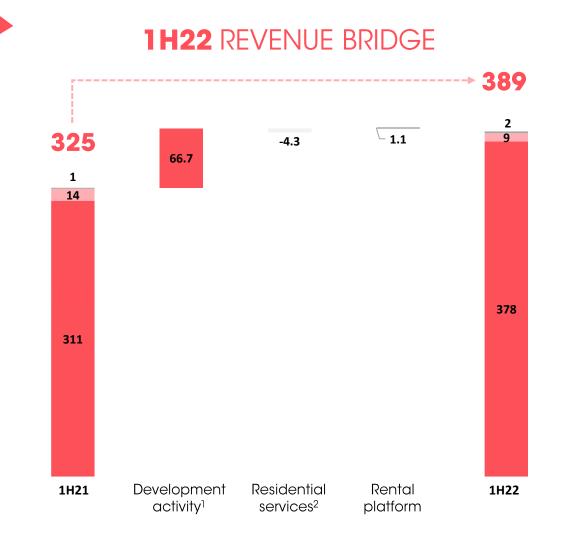
- RESIDENTIAL FUNDAMENTALS have never been STRONGER, and Spain is perceived as a "SAFE HAVEN" worldwide
- Deeply UNDERSUPPLIED market, LOW LEVERAGE by households, banks and developers, and REASONABLE HOUSE PRICES
- **BTR** is an **EMERGING ASSET** and the Spanish multifamily market is one of the **FASTEST GROWING** in Europe (only 24% rental market share)
- REITERATE BP TARGETS with 2,500-3,000#1 annual DELIVERIES (NO RAMP-UP RISKS) and €140-160mn EBITDA2
  - PRIME CLIENTS with the BEST AFFORDABILITY RATIOS in the Spanish market (c20% effort rates and ~5x house-price-to-income)
  - MIX of deliveries to SHIFT TOWARDS BTR in 2023 and 2024 offers DIVERSIFICATION and naturally adjusts to the cycle
  - **6% HPA** to **FULLY OFFSET 10% CCI** together w/ **TIGHT STRUCTURE COST CONTROL** to protect margins and shareholders' value in coming years
  - +9,000# ACTIVE and +5,600# UNDER CONSTRUCTION provides EXCELLENT EARNINGS VISIBILITY for 2022-23-24
- STRONG BALANCE SHEET with CONSERVATIVE LTV (19%) and NO REFINANCING RISKS until 2026
  - HALTED NEW ACQUISITIONS DURING 1H22 as we envisage growing opportunities during 2H22 and 2023
  - ACCELERATED SHAREHOLDER REMUNERATION €120mn DISTRIBUTED until July, while maintaining a STRONG CASH POSTION (~€250mn)
- BTR PORTFOLIO WITH 3,645# underway and offers +€40mn STABILIZED GRI
  - Neinor's portfolio FULLY LAUNCHED and QUICKLY APPROACHING delivery stage c1,200# until DEC23
  - Continue to analyse different strategies to CRYSTALIZE RENTAL BUSINESS whose value (+€5/sh) is currently being overlooked







(€mn, unless stated otherwise)	1H21	2H21	1H22	Change (%)
Revenues	326.6	589.4	389.4	19%
<b>Gross profit</b>	90.8	153.8	98.6	8%
Margin (%)	27.8%	26.1%	25.3%	-2.5 pp
Operating expenses	-18.7	-48.3	-22.4	20%
Overheads	-13.9	-22.2	-15.9	14%
Adj. EBITDA	58.3	83.3	60.3	3%
Margin (%)	18%	14%	15%	-2.4 pp
Developer BTR margin	11.6	5.0	0.0	-100%
EBITDA	69.9	88.3	60.3	-14%
Margin (%)	21.4%	15.0%	15.5%	-5.9 pp
One-offs	-4.9	-3.6	-2.7	-45%
EBITDA w/ one-offs	65.0	84.6	57.6	-11%
D&A and other <sup>3</sup>	-2.7	-5.1	1.4	N.M.
EBIT	62.2	79.6	59.0	-5%
Net financial costs	-5.6	-13.1	-11.2	100%
EBT	56.6	66.5	47.7	-16%
Corporate income tax	-12.0	-8.3	-10.5	-12%
Net income	44.6	58.2	37.3	-17%
Adj. net income	48.3	61.1	39.3	-19%



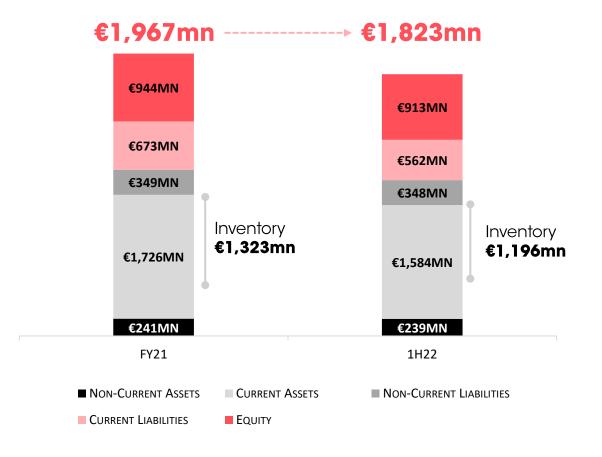
<sup>1.</sup> Development activity includes legacy and other revenues. 2. Residential services include Servicing and Renta Garantizada. 3. Includes changes in fair value of investment properties.





(€mn, unless stated otherwise)	FY21	1H22	Change (%)
Investment property	105.6	106.5	1%
Other non-current assets	36.7	38.1	4%
Deferred tax assets	98.3	94.7	-4%
Non-current assets	240.7	239.4	-1%
Inventories	1,322.7	1,195.5	-10%
Other current assets	93.7	88.6	-5%
Cash & equivalents	309.6	299.9	-3%
Current assets	1,726.0	1,584.1	-8%
Total assets	1,966.7	1,823.5	<b>-7</b> %
Equity	944.5	913.4	-3%
Bank borrowings	44.8	43.3	-3%
Other non-current liabilities	304.1	305.1	0%
Non-current liabilities	348.9	348.4	0%
Bank borrowings	213.9	168.1	-21%
Creditors	348.4	293.9	-16%
Other current liabilities	111.0	99.6	-10%
Current liabilities	673.3	561.6	-17%
Total equity and liabilities	1,022.2	910.0	-11%
Shares outstanding (mn)	80.0	80.0	0%
Treasury shares (mn)	3.6	5.6	54%

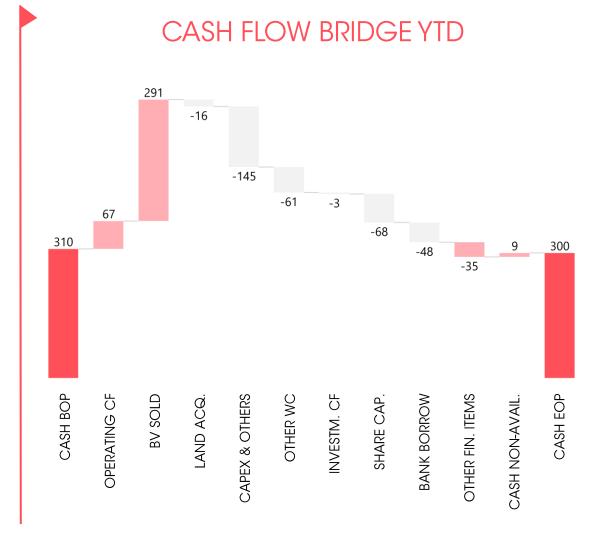
## CHANGES IN BALANCE SHEET







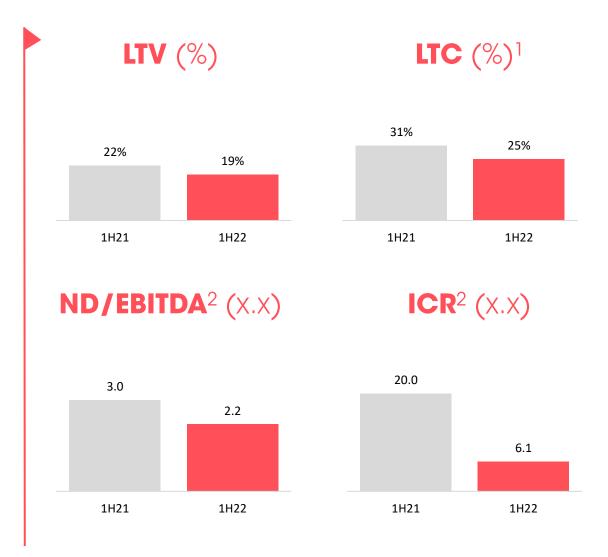
(€mn, unless stated otherwise)	1H21	1H22	Change (%)
EBT	56.6	47.7	-16%
Adjustments	0.6	19.0	N.M.
CF from operating activities	57.2	66.7	17%
Working capital change	-50.7	68.2	N.M.
Change in inventories	-13.0	129.5	N.M.
Book value sold	235.7	290.9	23%
Land acquisition	-124.5	-16.2	-87%
Capex & others	-124.3	-145.2	17%
Other WC change	-37.6	-61.3	63%
Net operating cash flow	6.6	134.9	N.M.
CF from investing activities	-52.1	-3.2	-94%
CF from financing activities	64.4	-150.9	N.M.
Change in share capital/premium	-48.8	-68.4	40%
Change in bank borrowing & other	69.1	-47.5	N.M.
Change in deferred land debt	39.3	-23.2	N.M.
Net financial costs	5.6	-11.2	N.M.
Proceeds from leasing & other	-0.8	-0.6	-25%
Net cash flow	18.9	-19.2	N.M.







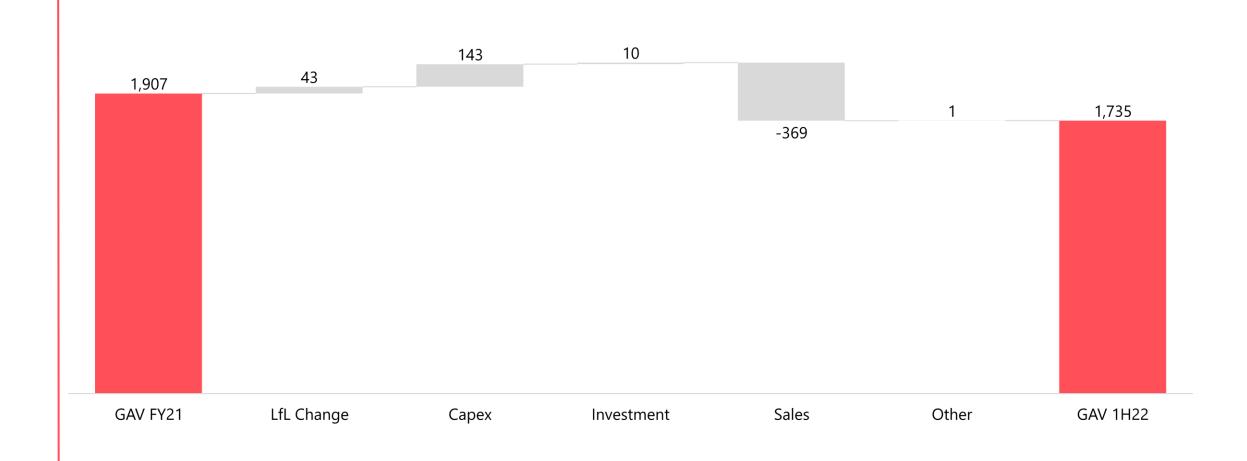
(€mn, unless stated otherwise)	FY21	1H22	Change (%)
Gross debt	558.6	511.6	-8%
Non-current liabilities	342.5	341.0	0%
Bank borrowing	44.8	43.3	-3%
Corporate financing	0.0	0.0	<b>-2</b> 1%
Real Estate financing	44.8	43.3	-3%
Financial liabilities	297.7	297.6	0%
Current liabilities	216.2	170.7	-21%
Developer loan	157.1	120.0	-24%
Land	34.3	17.8	-48%
Сарех	122.8	102.2	-17%
Land financing	52.1	45.6	-1 <b>2</b> %
Corporate financing & other	7.0	5.1	- <b>27</b> %
Cash & equivalents	309.6	299.9	-3%
Net debt	249.0	211.7	-15%
Adjustments	128.0	114.3	-11%
Deferred land payment	88.1	64.9	- <b>26</b> %
Restricted cash	40.0	49.4	24%
Adj. net debt	377.0	326.0	-14%







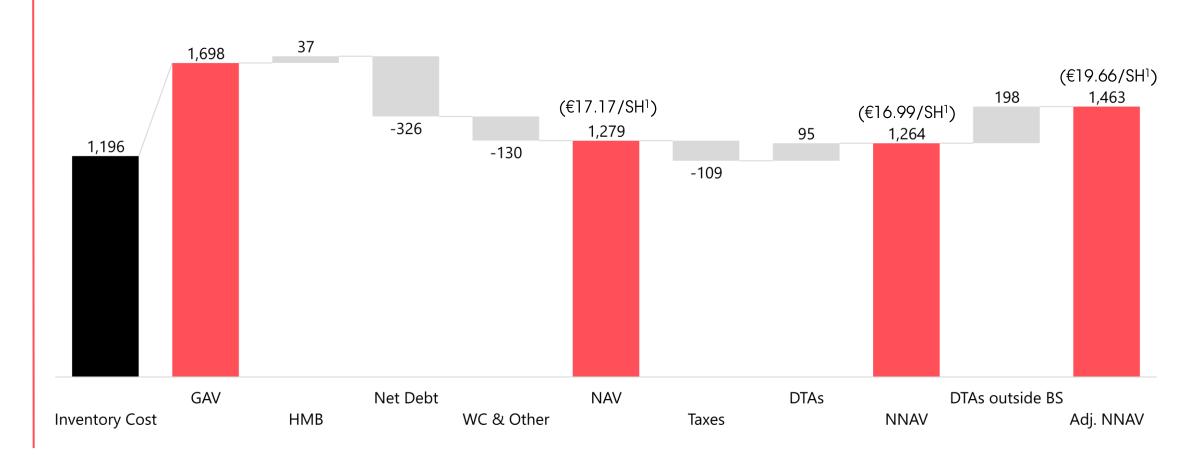
## **1H22 GAV BRIDGE**







## 1H22 GAV TO NAV AND NNAV BRIDGE



Excludes treasury shares position.

# **APPENDIX**

## RAMPING UP TOWARDS c4,600#, c€48MN GRI AND POTENTIAL c€1BN GAV



## OPERATING: **542**# (16%)

### **Sardes Portfolio**



#### **Portico**



129 Units: 129



Region: Center







### **Urquinaona**



Units: 36



Region: <mark>East</mark>



m<sup>2</sup> GLA: 2,700 sqm



#### Borrell





Region: East



m<sup>2</sup> GLA: 3,200 sqm



### Alquería



Units: 60



Region: Levante



m<sup>2</sup> GLA: 4,700 sqm



### **Can Batlet**



Units: 32



Region: East



m<sup>2</sup> GLA: 4,600 sqm



#### Ozono











### **Novo Parque**



Units: 40



Region: Levante



m<sup>2</sup> GLA: 3,400 sqm



**Pacífico** 



Units: 28



Region: S. East



m² GLA: 2,300 sqm



### **Camelias**







m² GLA: 2,200 sqm



## OPERATING: **542**# (16%)

## Hacienda

















## WIP<sup>1</sup>: **1,669#** (48%)

## Sky

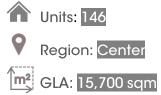






## Europa













### Parla







Gran Capitán





**SUE 21** 







## WIP<sup>1</sup>: **1,669**# (48%)

### Alovera

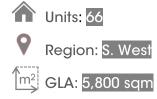






### Sevilla<sup>2</sup>





## Serena

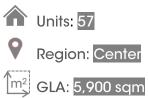






### Las Cañas





### **Z**orrozaurre





Olarizu







## LAUNCHED<sup>1</sup>:: **1,275**# (37%)

## Lyra<sup>2</sup>





Units: 93



Region: S. East



**GLA**: 9,300 sqm

### Montesa





1 Units: 406



Region: East

m² GLA: 43,500 sqm

## **Joaquin Lorenzo**







Region: Center



**m**<sup>2</sup> GLA: 19,800 sqm

## **Aguas Vivas**







Region: Center



**m**<sup>2</sup> **GLA**: 18,900 sqm

## Augusta







Region: East



m<sup>2</sup> GLA: 12,000 sqm

### Las Mercedes













## THE LEADING RESIDENTIAL GROUP

VIDEO: <u>ENG</u> / <u>ESP</u>